

## Lecture 12: Entry, Exit and Long Run Profitability

November 19, 2024

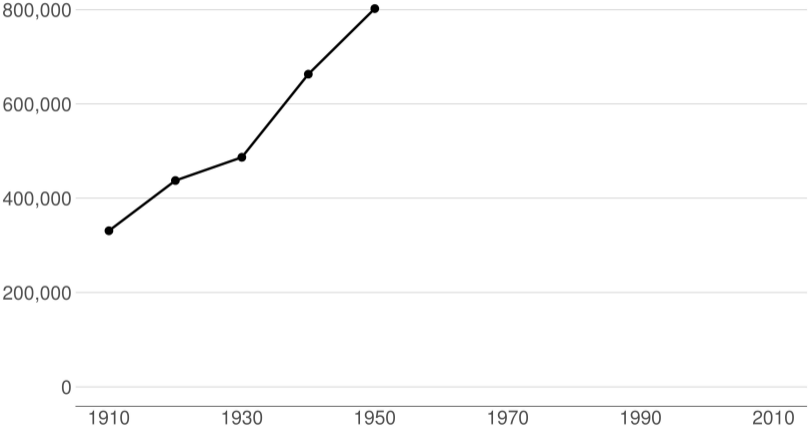
# Overview

1. Administrative Notes
2. Ripped from headlines
3. Entry, Exit and Long Run Profitability

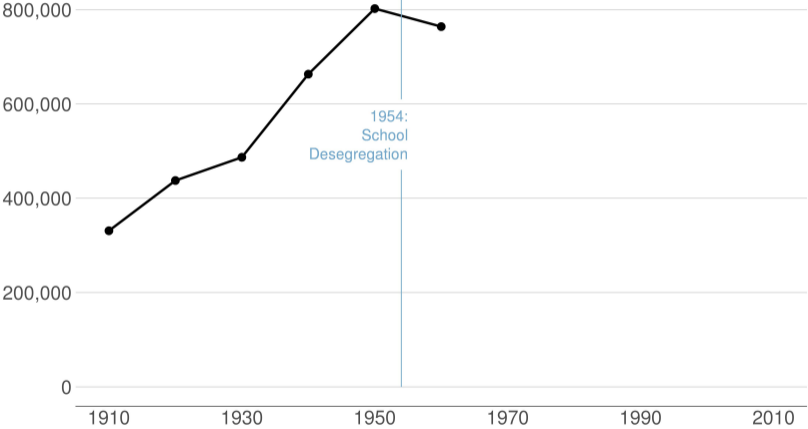
## Course Administration

1. Please come to office hours
  - if you scored less than 50 on the midterm, I expect to see you
  - volunteers available for help
2. Lecture 13 summary assignment posted
  - Please don't use # in file names as it causes download problems
3. Problem Set 11 posted
4. Chapter 15 End-of-Chapter questions posted
5. Consider Data Visualization Using R – Mondays at 3:30, Spring 2025
6. Any other questions or outstanding issues?

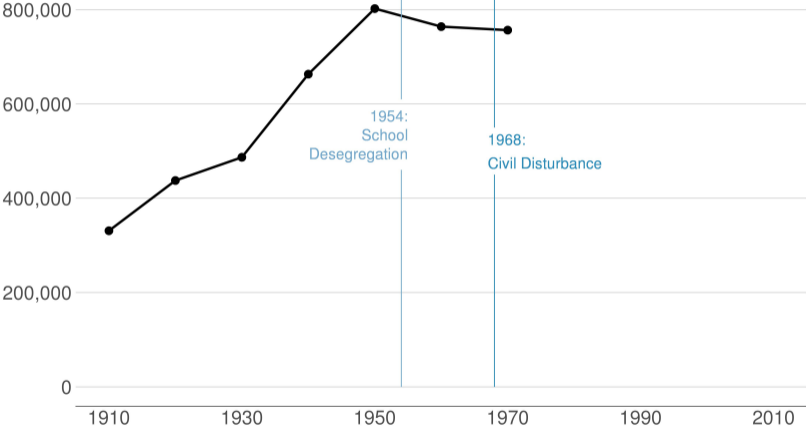
# DC Gains Population Through 1950



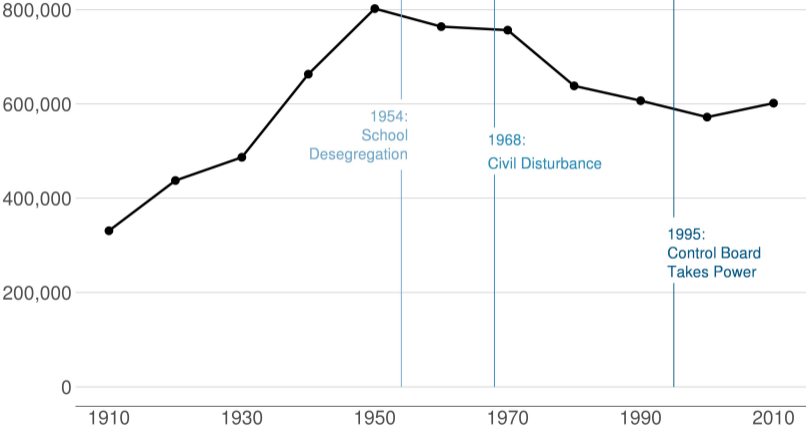
# Population Loses Start with Desegregation



# Continue After Civil Disturbance



# Population Turns Up After 2000



## Profound Changes: Share African American by Neighborhood

**1930**

1940

1950

1960

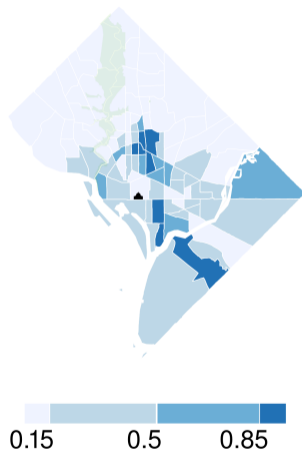
1970

1980

1990

2000

2010





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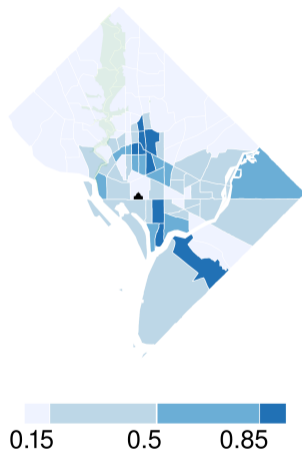
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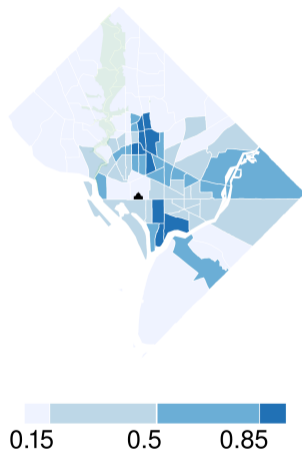
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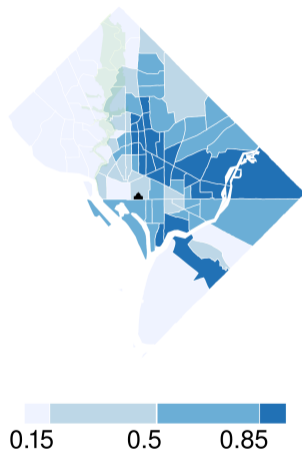
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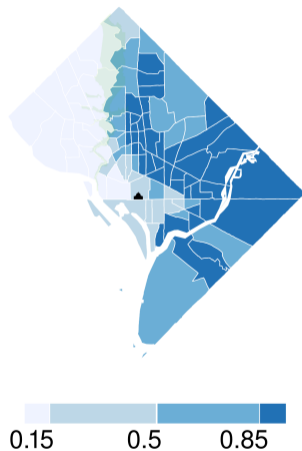
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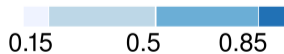
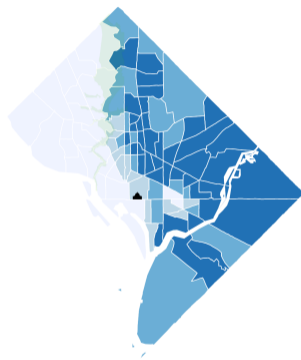
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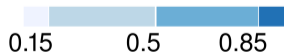
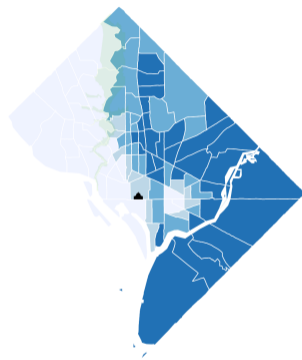
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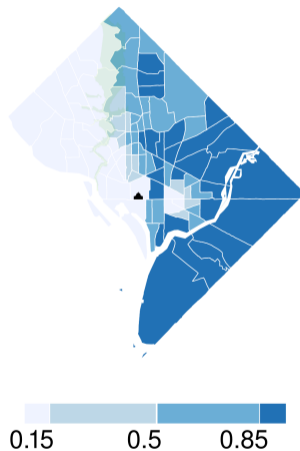
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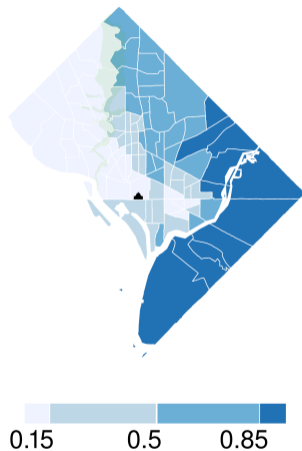
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## PS 8: Comparative Advantage and Babe Ruth



“... At the beginning of his career for the Boston Red Sox, Babe Ruth, became the best left-handed pitcher.... But during ... his transition to New York it became apparent that Ruth’s batting skills were comparatively more advantageous for the team than his pitching skills. Since pitchers cannot really hit in the same games they pitch it ultimately became a decision between Ruth pitching or hitting. He was the absolute best at both, but his comparative advantage was in hitting rather than pitching. He went on to be the greatest hitter to have ever played. .... ”

# How What You're Learning is Policy-Relevant

Ripped from Headlines presentation(s)

As a reminder, next week  
Send the article by Wednesday midnight for approval

Afternoon, joint presentation – last one!

Finder	Presenter
Michael J.	Elly H.
	Corey D.

Evening, individual presentation

Finder	Presenter
Ramadan A.-A.	Katelyn H.

## Today's Ripped from the Headlines

Afternoon, joint presentation

Finder	Presenter
Jenna A.	Rimsha A.
Corey D.	Rachel L.
Tosha S.	Michael J.

Evening, individual presentation

Finder	Presenter
Abimbola O.	Ramadan A.-A.
	Saumya Mutakar (use article from afternoon of your choice)

## Today: Entry, Exit and Long-Run Profitability

1. Revenues, Costs and Economic Profits
2. Free Entry and Exit in the Long Run
3. Barriers to Entry

# 1. Revenues, Costs, and Economic Profits

# Economic Profit vs Accounting Profit

$$\text{profit} = \text{revenue} - \text{costs}$$

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Accounting profits =  
Revenue - explicit financial costs

## Economic Profit vs Accounting Profit

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Revenue - explicit financial costs

- composting service brings in \$500,000 per year
- costs are \$420,000 per year
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- what are the entrepreneur's opportunity costs?

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- what are the entrepreneur's opportunity costs?
  - foregone wages
  - money your money could have otherwise earned

## Does the composting business make economic profits?

Economic profits =

Revenue - explicit financial costs - entrepreneur's implicit opportunity costs

Assume

- revenues = \$500,000
  - explicit costs = \$420,000
  - must use savings of \$100,000, earning 4%
  - foregone wages of \$50,000
- Econ. profits =

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  - Econ. profits  $< 0 \rightarrow$  stop!
- What if interest rates were 30%?
  - Econ profits = 0  $\rightarrow$  Maybe don't bother with the hassle

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- are you making profits in excess of doing something else?
- what should drive decisionmaking

# Profit Margin = Profit per Unit

We defined

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Note: Average revenue =  $P$

## A Little More on Costs

Profit per unit = Average revenue – Average cost

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# Cost Reminder

- Fixed costs ≡



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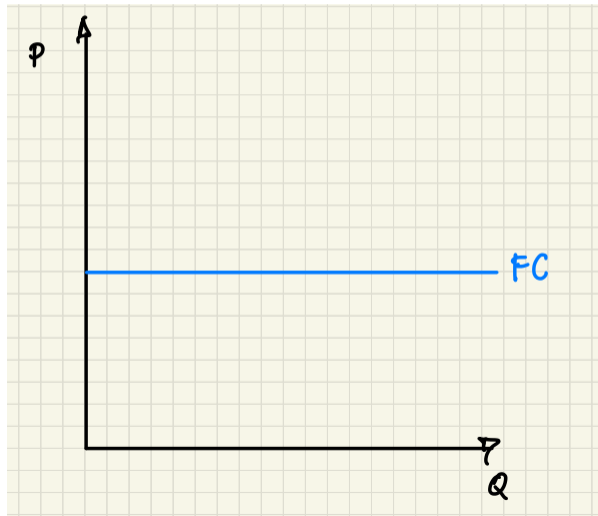
- Fixed costs  $\equiv$  costs required to produce any units at all
- Variable costs  $\equiv$  costs that vary with production
- We assume
  - at some point variable costs per unit increase
  - may be due to rising input costs
  - may be due to diminishing marginal product
- $\rightarrow$  U-shaped average cost curve

# Fixed Costs

- Fixed costs don't change with  $Q$
- What does fixed cost look like for any  $Q$ ?

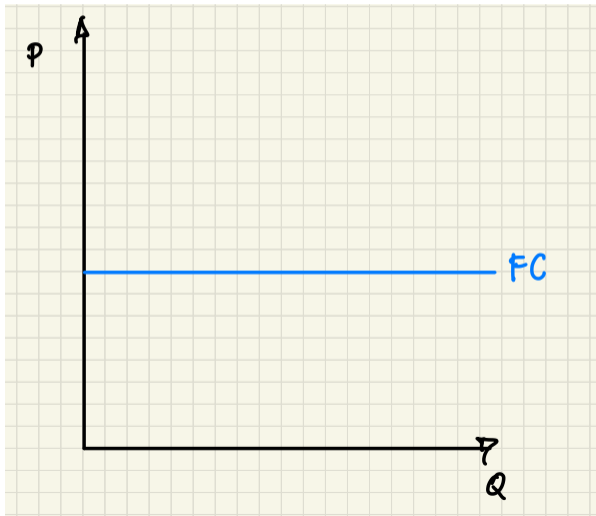
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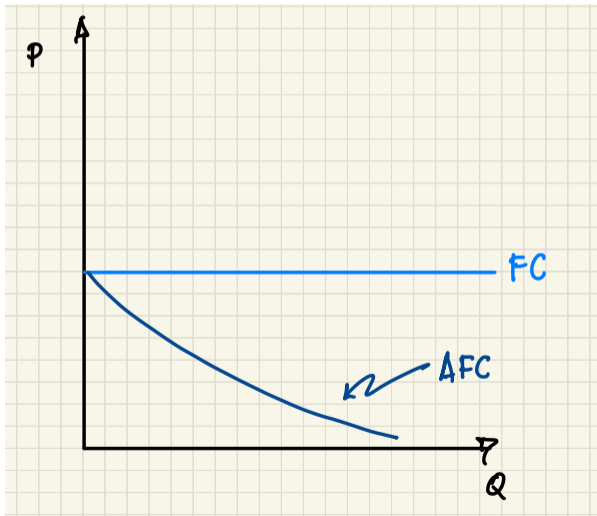
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# Fixed Costs

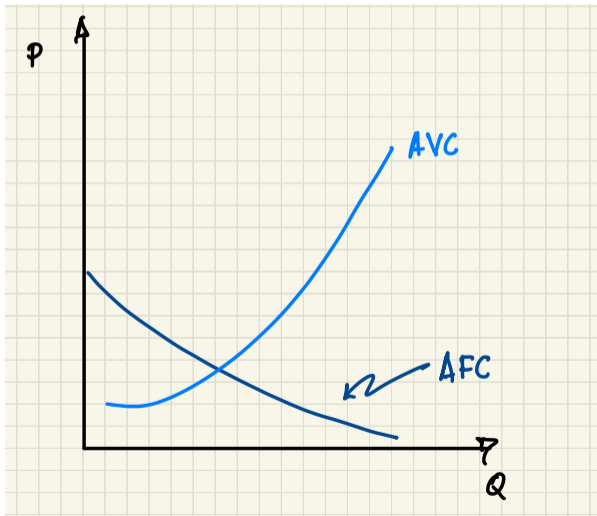
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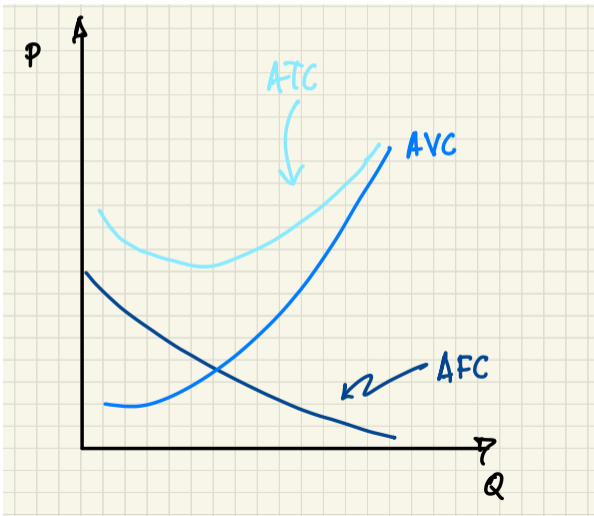
# Cost Curves

- Average fixed costs decline
- We assume average variable costs increase at some  $Q$
- Add together for average total costs



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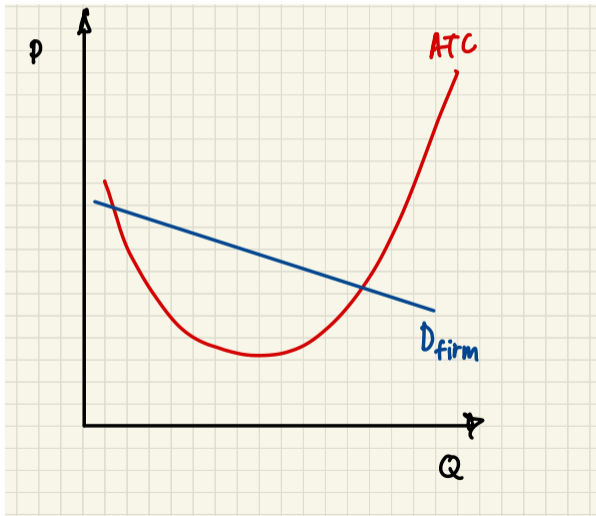


## Where is Profit Margin?

- $ATC = \text{average total costs}$
- $ATC = AVC + AFC$

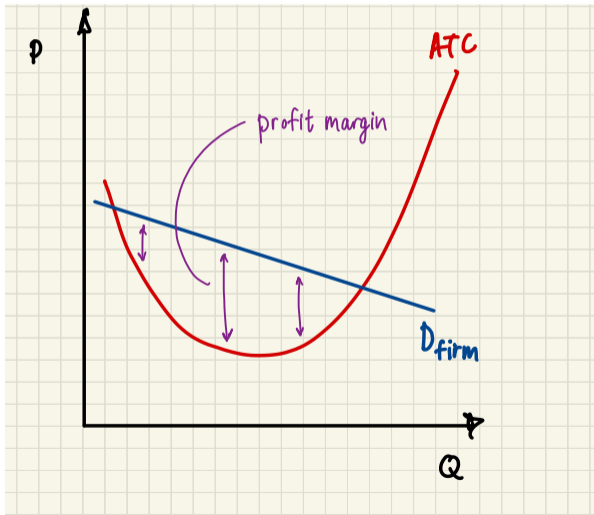
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- Is this a firm with market power?
- Does it have profits?



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# Long Run vs Short Run Decisions

## Short Run

- Market conditions relatively fixed
- How much should the firm produce?
- Choose  $Q^*$  where  $MR = MC$
- Marginal decision is how much to produce

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## Long Run

- Market conditions can change
- Should the firm exit the market? or
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## Short Run

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## Long Run

- Market conditions can change
- Should the firm exit the market? or
- Should a new firm enter the market?
- Enter if expected economic profits  $> 0$
- Marginal decision is whether to enter or exit



## 2. Entry and Exit in the Long Run

# The Power of Competition

1. Entry decreases demand and profits
2. Exit increases firm demand and profits
3. Economic profits tend to zero
4. Price equals average cost

## Entry Decreases Demand and Profits

- Entrants start firms in profitable markets
- Entry decreases profits for incumbent firms

# Entry Decreases Demand and Profits

- Entrants start firms in profitable markets
- Entry decreases profits for incumbent firms
- Case of Swiss watches
- World leader in watches for centuries
- Account for half of global watch exports in 1950s

See paper [here](#)

Guess what happened in the watch market

Swiss watch exports

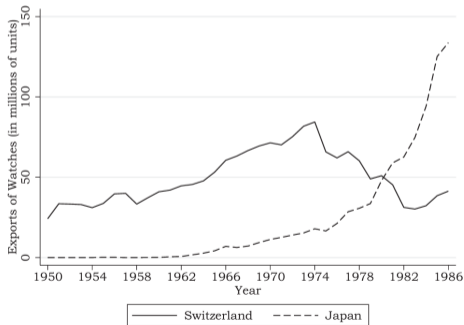


# The Rise of Quartz Mechanisms

- 1960s: invention of quartz watches
- allows production of cheaper mechanical watches
- what happens to profitability of Swiss watch firms?

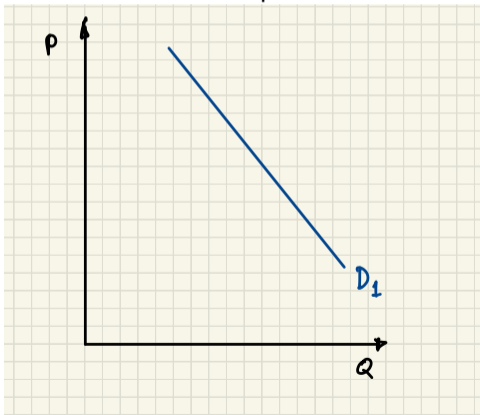
See paper [here](#)

### Watch Exports from Market Leaders



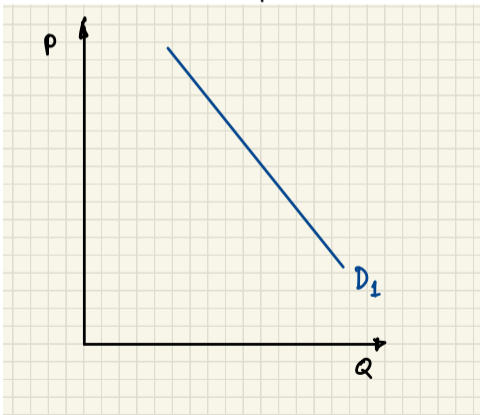
# From Swiss Watchmaker Perspective, What Happens to Firm Demand?

Before invention of quartz movements

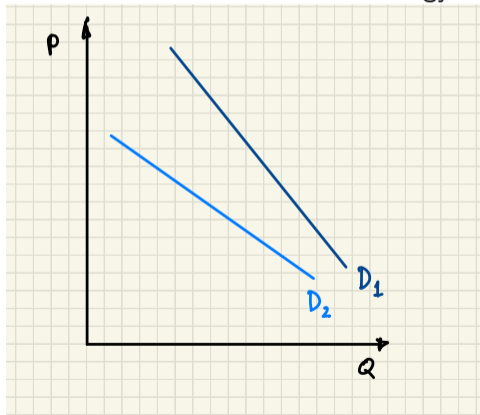


# From Swiss Watchmaker Perspective, What Happens to Firm Demand?

Before invention of quartz movements



After invention of new technology



## Exit Increases Demand and Profits

- Exit  $\equiv$  departure of firms from industry
- More demand for remaining firms



## Exit Increases Demand and Profits

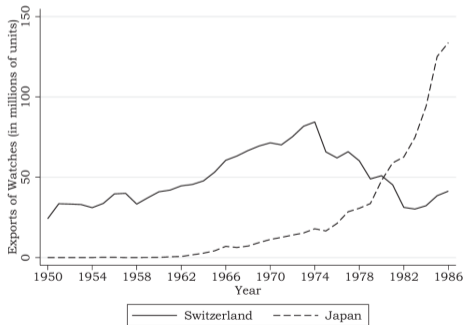
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- Exit  $\equiv$  departure of firms from industry
- More demand for remaining firms
- 1970: 1618 Swiss watchmakers
- 1980: 861
- 1992: 572
- Remaining watchmakers in ok financial shape

See paper [here](#)

### Watch Exports from Market Leaders

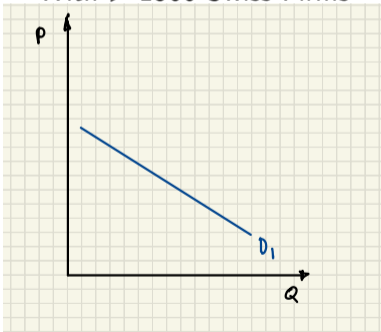


# For Remaining Swiss Watchmakers 1990s, What Happens to Firm Demand?

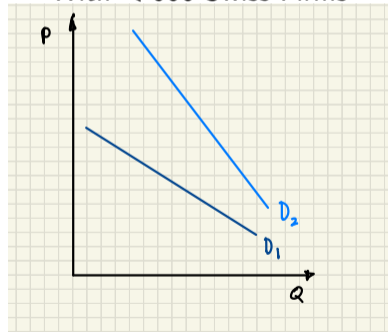


Customers no longer leaving in droves  
thanks, [Swatch](#)

With > 1500 Swiss Firms

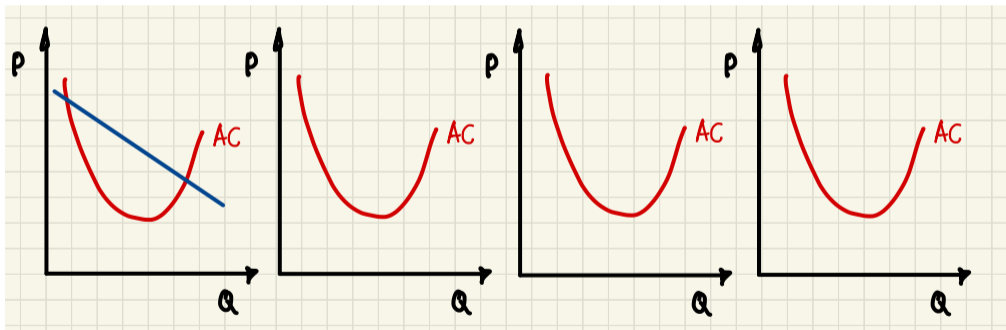


With < 600 Swiss Firms



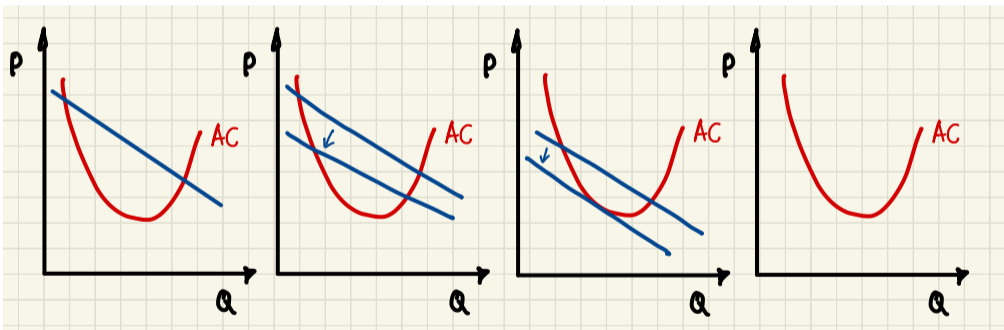
# Long Run: Economic Profits Tend to Zero

What does entry do to firm demand? And why does this case draw entry?



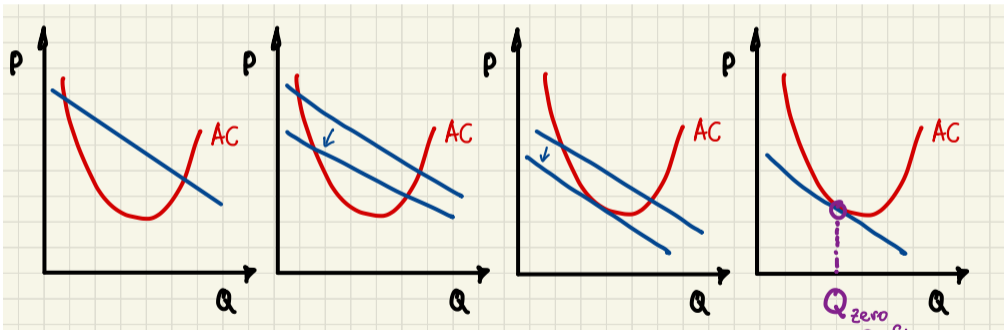
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What is equilibrium  $Q$  and what are profits?



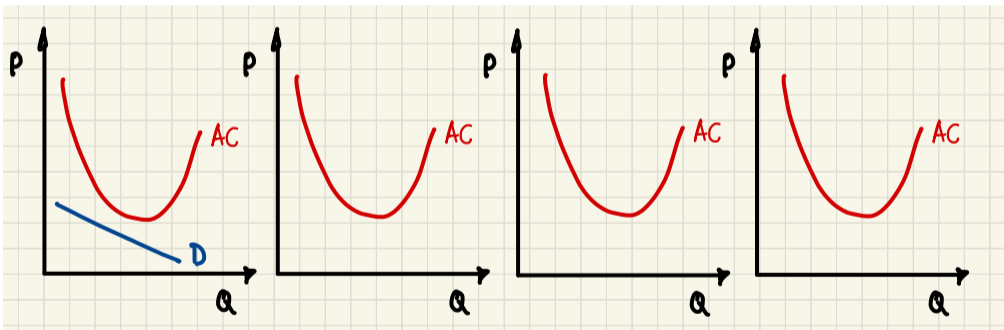
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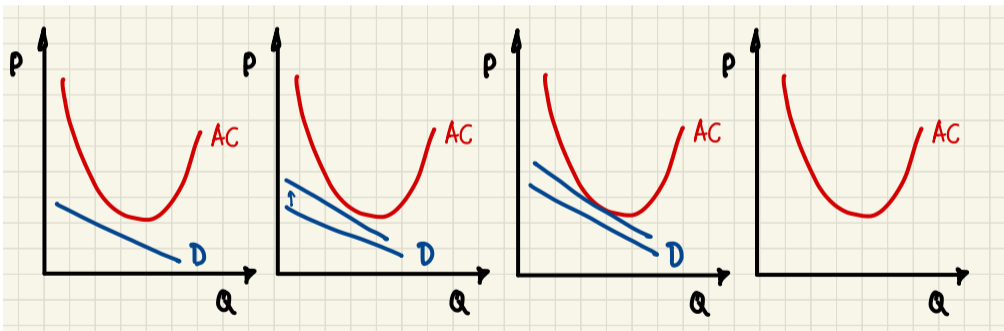
# Long Run: Economic Profits Tend to Zero

What does exit do to firm demand? And why does this case cause exit?



# Long Run: Economic Profits Tend to Zero

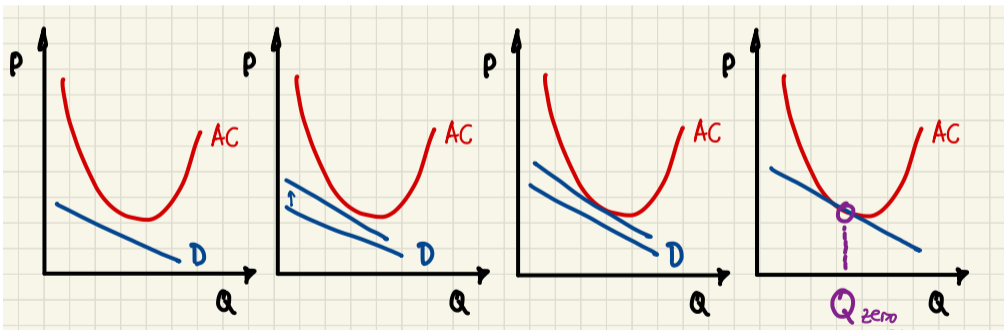
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# Long Run: Economic Profits Tend to Zero

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## All Profits Disappear in the Long Run

- Long run can be quite long
- Desireable opportunities disappear
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## All Profits Disappear in the Long Run

- Long run can be quite long
- Desireable opportunities disappear
- Bell Labs used to be the Apple of its day
- Apple, too, will at some point be displaced
- In the long run, congested driving routes tend to the same driving time

## Long Run: Price = Average Cost

- Only equilibrium outcome is where profits are zero
- Average costs determine the profitability of the marginal supplier
  - we expect higher cost firms to drop out first
  - think back to which firms died during covid
- → Free entry and exit drive price = average cost

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- → Free entry and exit drive price = average cost
- Persistent profits therefore require... barriers to entry

# 3. Barriers to Entry

## Categorizing Barriers to Entry

1. Find ways to create customer lock-in
2. Develop unique cost advantages
3. Enlist government policy to prevent entry
4. Scare off potential entrants

# 1. Demand-Side Strategies: Create Customer Lock-in

- Make it costly for customers to switch from your product



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  - “network effect” – product becomes more valuable as more people use it
  - non-internet examples?

## 2. Supply-Side Strategies: Develop Cost Advantages

Goal: Firm should keep costs lower than competitors

- Produce more cheaply via “learning by doing”
  - production becomes cheaper the more experience you bring

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- Use mass production may give cost advantage
  - economies of scale: ability to produce more cheaply as production increases
- Create cost advantages through research and development
- Leverage relationships with suppliers to get better deals
- Try to buy up all the key inputs to limit competitors
  - why firms make workers sign non-compete agreements

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- Compulsory licenses can limit entry
  - grazing licenses
  - satellite launch licenses
- Businesses lobby to create regulatory barriers

# Ketchup and Lobbying

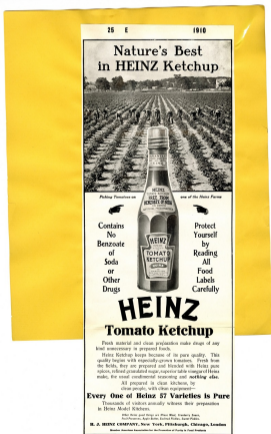
1910



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- So vendors add anti-microbial sodium benzoate
- But.. a carcinogen in too-large quantities

# Ketchup and Lobbying

1910



- Pre-Heinz, ketchup has mold and bacteria
- So vendors add anti-microbial sodium benzoate
- But.. a carcinogen in too-large quantities
- H. J. Heinz invents ketchup that does not require preservatives
  - requires high-quality tomatoes
  - and a refrigeration transport network
  - higher quality and higher prices
- Heinz becomes ardent lobbyist for Pure Food Act of 1906

Longer story [here](#), [here](#) and [here](#).

## 4. Deterrence Strategies: Ward Off Potential Rivals

- Build excess capacity to be able to respond
- Keep cash on hand to be able to respond
- Cover all consumer preferences to keep out competitors
- Make a reputation for fighting

# What's a New Firm to Do?

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- Get the government to protect your industry
  - Boeing?

## In Sum: Pro Market $\neq$ Pro Business

- Long run: Entry and exit get rid of profits
- Prices converge to average costs
- Strategies and policies that improve market functioning help consumers
- Market interference may harm consumers and helps firms

## For Next Class

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- Do problem set, due Dec. 3
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I will

- post these lecture notes on my webpage
- post link to lecture recording on Blackboard
- anything else?